



September 9, 2021

Gordon V. Jefferson  
President, HFCTA  
45451 Fairbanks, Ave.  
Lancaster, CA 93534

Dear Gordon,

Ballard is highly supportive of the efforts of the Hydrogen Fuel Cell Train Association (HFCTA) to promote hydrogen fuel cell powered rail applications. We are honored by your invitation to join as a member, and hereby state our interest to join the HFCTA.

Sincerely,

A handwritten signature in black ink, appearing to read "Tim Sasseen".

Tim Sasseen  
Market Development Manager, US